

Case Study: Unlocking the transformation of Hythe and Dibden War Memorial Hospital



The redevelopment of the Hythe and Dibden War Memorial Hospital is recognised nationally as one of nine NHS Property Services (NHSPS) legacy projects and is a priority project for the local South West Hampshire Delivery System. The existing hospital comprises of two buildings: the old hospital and an adjoining medical centre.

For over 10 years, successive local strategic commissioning strategies and estates strategies have highlighted the need to redevelop the Hythe and Dibden War Memorial Hospital site, particularly since the inpatient beds closed in April 2010 in line with the Community Bed Strategy.

The new hospital will have a significantly smaller footprint than the two current buildings combined, but by using accommodation more efficiently, based on flexible clinical rooms and moving to a three session a day and open seven days a week schedule, there will be capacity to continue to deliver the current health services from the site. In addition, there will be opportunities to bring an expanded range of health and wellbeing services to the site in the future.

gbpartnerships consult, commissioned through Hampshire LIFT, were able to help unlock the project, developing a comprehensive Full Business Case (FBC) within tight timescales. The gbpartnerships manage team will continue to provide support to NHS Property Services with project management of the design and construction work required to deliver the project.



Outputs produced by gbpartnerships:

- A comprehensive Full Business Case (FBC) that demonstrates the viability of a new community hospital, with car parking and landscaping, on the Hythe Hospital site
- The gbpartnerships team also managed the project team in order to deliver the FBC on behalf of the client and will continue to support NHS Property Services with the design and construction work required to deliver the project.



Our Impact:

- The gbpartnerships' experienced Consultancy Team were able to quickly deliver to challenging timeframes, managing multiple stakeholders, whilst providing a high-quality Business Case to ensure the approval process runs as smoothly as possible. The expertise provided through the team enabled the Business Case to be pulled together and approved, paving the way for construction to begin.
- Full approval of the Business Case by NHS Property Services, the CCG Board and NHS England, with a view to beginning construction in Autumn 2020 and completion scheduled for Spring 2023.
- The West Hampshire CCG Board commended gbpartnerships on the quality of the Business Case and were delighted that this legacy scheme (12 years in the planning) was finally reaching the construction stage.



Client Value:

Key benefits delivered by the project include:

- ✓ delivery of a high quality and safe, clinical and patient environment
- ✓ an increased range of services and availability of treatments for the local community
- ✓ improved integration of primary, community and acute care
- ✓ rationalised use of land and buildings across the NHS Estate.

“Kerry was very knowledgeable about the Business Case and really helped drive to complete it on time. My team at NHSPS and Kerry worked very well together.”
Bina Featherstone, NHS Property Services, Head of Evaluation and Analytics

