## Case Study:

### **West Sussex Estates Baseline**





**Client:** West Sussex CCG

**Project:** West Sussex Estates Baseline

Services Provided: Estates planning; Strategic mapping; Space optimisation; Stakeholder engagement.

Timescales: 12-week project delivered in Q4 of 2021

In order to identify future estate opportunities and priorities, West Sussex CCG first needed to complete a baseline of the local estate, bringing together current estate information that sits across many sources and with individual organisations. This included building on the work already carried out to develop a Primary Care Strategy and bringing it together to account for the wider estate for community, mental health and acute services.

The objective of the project was to bring together the outputs of the baseline data collection in order to build a picture of the West Sussex healthcare estate, identifying the drivers that are impacting the estate, the current estate position and pinpointing where there were gaps that need addressing. This included the following:

- Establishing a baseline of the local estate
- Determining estate need based on drivers
- Recognising estate opportunities
- Identifying priorities and the capital/revenue implications
- Considering and identifying the strategic approach to estate developments
- Creation of a delivery programme.



### **Activities undertaken by gbpartnerships consult:**

- Collection of key data on primary, community, mental health, acute, ambulance, and NHS Corporate assets
- Examining the demographic, deprivation and health needs data in relation to the current estate in West Sussex
- Mapping of current estate by local community network with breakdown of the type of services provided.



#### **Our Impact:**

Our work provided the CCG Executive Team with tangible evidence upon which to base decisions build a list of priorities of West Sussex.

- Informed strategic thinking on the development of estates plan by identifying current opportunities and projects based on approved planning or at-risk sites
- Identified opportunities to better utilise current estate through more integrated working, utilisation of void space
- Identified future opportunities through planned housing developments and areas of growth
- Quantified the drivers of need across the CCG, including demographic drivers, service drivers and estate drivers.





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The gbp consult team used analysis of planned housing developments and areas of growth as one of the methods to identify future opportunities:

#### **Demographic Drivers - Housing** Horsham Crawley There is a mixture of developments In Crawley there is proposed continued planned for the Horsham LCN with the development of the Forge Wood site, along more significant proposals around Colgate with an OPE scheme for the demolition of a and Horsham Denne. number of County Building. Chichester There are a number of regeneration and housing development planned across the Chichester LCN such as the development of Mid Sussex a site near Tangmere and proposed There are a number of regeneration and developments in the East/West Corridor housing development planned across the Mid Sussex LCN such as the Burgess Hill town centre development and developments in Hayward Heath. Arun **Adur and Worthing** There are a number of regeneration and housing development planned across the Arun LCN such as the Barnham, Eastergate and Westergate There are a number of regeneration and Allocation and West Bersted housing development planned across the Masterplan. Adur and Worthing LCN such as the Shoreham Harbour and Worthing Town







## The Power of Partnership









We develop and deliver partnerships with clients across health, local authorities and the wider public sector. Empowering people to change practices, processes and the use of physical assets, in order to embed long lasting organisational transformation.

Unlike other consultancy companies who only provide advisory services, gbpartnerships consult - as part of the gbpartnerships group - are able to apply the group's operational delivery experience in managed services, asset management, property development, and long-term partnerships with 14 local community and healthcare systems across England, to deliver grounded, end to end service transformation, change management and asset management services to clients.

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If you'd like to find out more or arrange an informal chat about our work contact: Sam McCumiskey, gbpartnerships consult Managing Director Email: sam.mccumiskey@gbpconsult.co.uk